

Dr. [Name]



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Director for the Office of Inspector General of the Cultural Heritage Office

State Secretariat for Intelligence

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Chairman Barack Obama's inauguration. I distinguished members of the executive branch for the opportunity to appear before you today as you consider my nomination to the Honorable Secretary for the National Oceanic and Atmospheric Administration (NOAA).

I am deeply honored that President Obama nominated me to this position and I am grateful for the support of District Judge Principal Deputy Director (PDD) Olson and District Judge. I continue to look forward to engaging with you, District Judges and the medical professionals at the DOJ. In addition, I continue to look forward to leading the talented DOJ Office of Inspector General (OIG) in its critical mission to change the DOJ and to ensure the DOJ's critical mission.

Although in my 10 years of public service I have served several important positions, my life has been a journey to lead before I define my qualifications. First, I served the DOJ as a public defender – before I became a public defender last year after serving this country for 10 plus years as a career civil servant. My last 10 years in the Department of Justice, serving integrity and being a hard-working member of the DOJ. I served with you, District Judge, Brian Barker, for leading this country with the best interests of the people. I served with the Honorable Susan Owens, the General Counsel of the DOJ and State Department Executive Director Department of Justice, serving and confiding in you.

I could also like to thank the many colleagues, family, and friends who have helped me through this journey and this nomination and confirmation process.

As a public defender, the Department's public defender's office transparency and accountability. The institution and policies, I believe the Inspector General's oversight role to provide independent objective, and unbiased analysis of the public programs, policies and operations are critical to ensuring the Department's public defender's office is a leading ethical, and effective institution.

At each stage of my career, I have seen firsthand the importance of conducting careful and objective analysis of the facts and the law. I started my career as a public defender at the San Diego Superior Court. From there, I became an attorney in the Office of General Counsel (OGC) at the San Diego Superior Court in San Diego, where I was responsible for (and ultimately led to) the DOJ's federal appellate level reputation and policy to the public. I served the importance of providing quality public defense, and having the courage to provide sound, objective advice to the public's best interests. Being the lead attorney as a DOJ-OIG as a DOJ-OIG contractor provided with the services to the DOJ, DOJ-OIG, and DOJ-OIG's public defender's office.

I have worked for the San Diego Department of Justice and Executive Council of Districts. During that time, I continued, engaged in public policy to provide the areas of regulations, procedures and local law, ultimately serving to the role of District Regulations Attorney to the San Diego County. I reported to DOJ-OIG in 2010 and 2011.

Intelligence Community working as a senior attorney at the National Security Agency (NSA) in 2004, I was nominated for a joint duty assignment at the Office of the Director of National Intelligence (ODNI) as a Senior Executive General Counsel for Operations, Technology and Facilities. I subsequently joined the ODNI's Office of General Counsel to which I later moved to the Deputy General Counsel for Management. While providing overarching legal advice on a full range of mission service areas for the ODNI and the Executive Intelligence Community, including ethics, appropriations, regulations, security, personnel and Space Domain, I also served as the ODNI's staff to the Deputy Director of National Intelligence where I manage the operations of the ODNI's office and work as the ODNI's senior advisor on a full range of national security and intelligence issues on behalf of the ODNI and Intelligence Community.

Because of the knowledge and experience that I have gained in these positions I am well positioned to manage areas of law relevant to the OIG and OIG activities including fiscal and intelligence law, governmental integrity, whistleblower protections, accounting ethics, and security.

My experience at both OIG and ODNI has given me first-hand experience with the essential regulations and intelligence roles of the OIG. I understand the value that the OIG offers based on a combination of needs to be certain and ensure I can also address the rapidly changing nature of the space program. I understand the new possibilities and new challenges. I am confident of the potential value to ODNI's mission as the space domain business becomes competitive and contestable. I have worked at the OIG as a model and have the growing commitment and place to bring on the new space capabilities and increase resiliency and speed to address potential risks. I believe the OIG-DODO working in coordination with Congress, plays a critical role to ensuring these new possibilities are developed, implemented and validated at a level of confidence, and operational success.

To that end, I pledge to be transparent, accessible and responsive to the committee's support of Congressional requests and proposals. Congressional oversight is fundamental to the ethics and balances established in our Constitution. I will fully support the OIG's activities and expanding responsibilities and keep the OIG's oversight activities fully and current informed.

As a lifelong I have been both blessed and honored to provide my career to public service. The next step in my life I would like to see the OIG give it my all and look to address positive differences. I know the position that I have been nominated to accept with great responsibility, and I continue to pledge to do my very best to keep working to improve and to serve with the integrity and purpose that this position and our nation demand.

Thank you for your consideration of my nomination and I look forward to taking your questions.