

Statement of the Board of

George B. L. O'Sullivan

Director for the Section of

Special Agent in Charge of Federal Intelligence

Office of the Chief of the Federal Bureau of Investigation

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Under Chairman Vito Marciano, Chairman Thornburgh and distinguished members of the Committee, it is an honor to appear before you today as the Assistant Secretary for the position of Principal Deputy Director of National Intelligence (PDDNI). I also want to thank you for your time and consideration of my nomination and of my record in public service.

My service encompasses almost thirty years experience, as supporting our country's Intelligence Community. During that time I have worked in private industry, the Department of Defense and the Central Intelligence Agency. I have delivered systems and new capabilities in every intelligence discipline. I have worked across the intelligence cycle from research to operations and have led the state of innovation in each of them. I have worked across the Intelligence Community in partnership with public and non-profit entities that could have done only a portion of the potential that can be found in an integrated enterprise. I fully comprehend both the challenge and the great responsibility bestowed upon the Director of National Intelligence (DNI) and I confirmed my willingness to meet the challenges and fulfill the responsibilities of the office.

The DNI is charged with protecting our country through the prudent exercise of judgment, and concrete intelligence to policymakers and the effective management and integration of the Intelligence Community. The DNI is also responsible for ensuring that the Intelligence Community, as it fulfills its obligations, complies with the direction of the President and with our country's laws and Constitution.



conditions. I believe the DOD has one additional leadership duty, to lead the men and women of the Intelligence Community. I believe all our Congressional oversight committees, the DOD and DIA support staffs have to protect our country and challenge them to get the job done.

Accomplishing all of this will require that the DOD has a strong and effective leadership team. Mr. Duggan has previously defined responsibilities within his leadership team such that the ODDOD will serve as the Chief Operating Officer for the Intelligence Community as well as the Office of the DOD (OCDOD). Internally the ODDOD will be focused on the management and oversight components of the ODDOD office, with the Deputy Under Secretary for National Intelligence for Intelligence Integration (DODOD) focusing on the ODDOD component's responsibility for integrating analysis and collection. Externally the ODDOD is focused on supporting the National Security Staff and policy-making within the ODDOD will be focused on the Intelligence Community components and the ODDOD oversight and reporting responsibilities. If confirmed as ODDOD, I would also have the capability into, and understanding of intelligence matters such that I would be prepared to act for the DOD in his absence.

I believe that the DOD has assembled a leadership team that builds on the strength of our community. I believe that my own background, the technology developed and acquisition, and standard operations as well as my experience at DIA will complement the DOD's own experience and that of his leadership team.

I will also be addressing the Intelligence Community's importance to support Congressional oversight. I believe in and value the Congressional oversight process, and I confirmed as DODDII, I will fully support the Intelligence Community's national and reporting obligations to our oversight committees in Congress. The oversight process is the last best hope for the Intelligence Community to maintain the trust and confidence of Congress and the people we serve. Keeping the Congressional oversight committees accurately and fully informed of significant intelligence activities, anticipated intelligence activities and intelligence failures is fundamental to the system of checks and balances established in our government and the only way an intelligence organization can effectively operate in a free and open society. Congressional oversight is a valuable contribution to improving the quality of intelligence and the effective operation of the Intelligence Community. I confirmed I will ensure that the Intelligence Community is meeting its statutory responsibilities to fully and accurately inform the Congressional oversight committees of intelligence activities.

Thank you again for the opportunity to appear before you today. I am happy to answer your questions.